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DTR-0824

17 APR 1968

MEMORANDUM FOR: Deputy Director for Plans

THROUGH : [REDACTED] DDP/TRG

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SUBJECT : Chiefs of Station Seminar No. 3-68

1. The Office of Training would appreciate your addressing the students of Chiefs of Station Seminar No. 3-68 on Friday, 19 April 1968, at 1600 in Room 1A-07 Headquarters. The purpose of this course is outlined on the second page of the course schedule (Attachment A). The roster of students, the great majority of whom are scheduled for assignment as Chiefs and Deputy Chiefs of Station and Chiefs of Bases in small installations, is included as Attachment B.

2. The primary purpose of this period of instruction is to provide you an opportunity to brief the students on major policy directives which will confront them as they assume their various overseas responsibilities. We have asked the students to submit questions of major importance to them which they would like you to discuss (Attachment C). While you may want to address yourself solely to these questions, please feel free to discuss any other subjects you may consider appropriate.

/s/
John Richardson

John Richardson
Director of Training

Attachments:

- A. Course Schedule
- B. Student Roster
- C. Student Questions

Distribution:

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GROUP 1
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CHIEFS OF STATION SEMINAR NO. 3-68

Questions for the DDP

A. The Role and Responsibilities of the Chief of Station

1. What do you consider to be the most dangerous pitfalls for a Chief of Station, particularly in a one-man station?
2. Can you readily identify the principal shortcomings in COS performance as you view operational and management performance "from the top"?
3. Do you at this time favor and encourage regional conferences at appropriate sites of Chiefs of Stations in the various divisional areas, i.e., a regional conference for AF station chiefs, WH station chiefs, etc.?

B. General Operational Matters

1. Would you please give us your views on current operational priorities and trends? Specifically, do you see the need for changes in our areas of operational emphasis?
2. Would you please comment on the future of the Clandestine Services, particularly the functions and responsibilities of the Chief of Station in geographic areas where a decrease in CS personnel and budgets appear to be accompanied by an increase in intelligence activity on the part of the military?
3. What do you foresee as the Agency's role in the next few years in the areas of paramilitary operations and "nation building"?
4. Would you please give us your opinion on the effects that BALPA will have on Agency operations overseas? Could this lead to a revision of station Operating Directives? Also, are there any plans to compensate for the cutback in official overseas slots through a greater use of Staff and Contract Agents?

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C. Personnel Matters

1. Do you advocate or anticipate any refinements to the CIA Retirement Act which would further benefit Clandestine Services personnel?

2. There is an increasing tendency among young people, in and just out of college in the U.S., toward a philosophy of detachment (emotional non-involvement) and toward simple, sweeping solutions to political, social and economic problems (Vietniks, McCarthyism, etc.). Many of our most intelligent young people are affected. Has the CS mounted an effort to assess and predict the effect of this trend on our recruitment program, its implications from a security point of view, etc.? What, in your opinion, is the outlook?

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ATTACHMENTS

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